

Mexico City, July 20, 2023 - Grupo Hotelero Santa Fe S.A.B. de C.V. (BMV: HOTEL) (the "HOTEL" or the "Company"), announced its consolidated results for the second quarter ("2Q23") ended June 30, 2023. Figures are expressed in Mexican pesos, are unaudited and are in accordance with International Financial Reporting Standards ("IFRS") and may vary due to rounding.

## Highlights

- 2Q23 EBITDA ${ }^{1}$ was Ps. 204.3 million, compared to Ps. 192.8 million in 2Q22, driven by higher revenues.
- 2Q23 Total Revenues were Ps. 722.0 million, compared to Ps. 670.0 million in 2Q22, due to increases in Room Revenue, Food and Beverages Revenue, Vacation Club, and Third-Party Hotels' Management Fees, which more than offset a contraction in Other Hotel Revenue.
- In 2Q23, HOTEL posted Net Income of Ps. 409.0 million, compared to Ps. 47.3 million in 2Q22. The higher result was driven by the sale of the Barceló Guadalajara combined with an FX gain, which offset higher interest expenses.
- 2Q23 Net Operating Cash Flow increased $15.8 \%$ to Ps. 187.5 million, compared to Ps. 161.9 million reported in 2 Q22.
- At the end of 2Q23, the Net Debt/LTM EBITDA ratio was 2.9x.
- HOTEL's total portfolio at the end of 2Q23 was 5,910 rooms in operation, slightly below 2 Q 22 .
- RevPAR ${ }^{2}$ for Company-owned hotels increased from Ps. 958 in 2Q22 to Ps. 1,023 in 2Q23, driven by a 9.0\% increase in $A D R^{2}$ which outweighed the 1.4 percentage point decrease in Occupancy.

| Figures in thousands of Mexican pesos | Second Quarter |  |  |  | 6 months ended June 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2023 | 2022 | Var. | \% Var. | 2023 | 2022 | Var. | \% Var. |
| Total Revenue | 721,964 | 669,996 | 51,968 | 7.8 | 1,593,444 | 1,259,055 | 334,389 | 26.6 |
| EBITDA | 204,289 | 192,825 | 11,464 | 5.9 | 503,736 | 362,131 | 141,605 | 39.1 |
| EBITDA Margin | 28.3\% | 28.8\% | (0.5 pt) | (0.5 pt) | 31.6\% | 28.8\% | 2.9 pt | 2.9 pt |
| Operating Income | 438,122 | 121,841 | 316,280 | NA | 652,049 | 220,682 | 431,367 | NA |
| Net Income | 408,956 | 47,287 | 361,669 | NA | 642,338 | 152,451 | 489,887 | NA |
| Net Income Margin | 56.6\% | 7.1\% | 49.6 pt | 49.6 pt | 40.3\% | 12.1\% | 28.2 pt | 28.2 pt |
| Operating Cash Flow | 187,469 | 161,887 | 25,582 | 15.8 | 429,009 | 304,199 | 124,810 | 41.0 |
| Occupancy | 63.8\% | 65.2\% | (1.4 pt) | (1.4 pt) | 65.9\% | 61.2\% | 4.7 pt | 4.7 pt |
| ADR | 1,603 | 1,470 | 133 | 9.0 | 1,710 | 1,485 | 225 | 15.1 |
| RevPAR | 1,023 | 958 | 65 | 6.7 | 1,126 | 909 | 217 | 23.9 |

Note: operating figures include hotels with 50\%+ ounership.

[^0]```
S a n t a Fe
grupolhotelero
```


## Comments from the Executive Vice President

Mr. Francisco Zinser, stated:
We posted continued growth in the second quarter of 2023. The highlights were our LTM EBITDA as of June 30, 2023, 890.8 million pesos, which was the highest number we've reported in our operating history, and our Net Debt to LTM EBITDA ratio was $2.9 x$, which has been on a satisfying upward trend.
Turning to our quarterly results, revenue totaled Ps. 722.0 million, up $7.8 \%$ compared to 2Q22. EBITDA was Ps. 204.3 million in the quarter, up $5.9 \%$ compared to 2 Q22, driven by higher revenues. RevPAR at Company-owned hotels increased $6.7 \%$, posting a $9.0 \%$ increase in ADR, which offset the 1.4 percentage point decrease in occupancy.
This quarter we had two noteworthy events. The first event is the conclusion of the sale of the Barceló Guadalajara in May, which had a positive impact on our quarterly results. The second was the opening of the Hyatt Regency Mexico City Insurgentes in April. This property boasts 201 rooms, one restaurant, two bars, 430 sqm of meeting rooms with capacity for 300-400 people, over 1,900 sqm of commercial space, and 87 exclusive luxury residences with a la carte hotel services.
We achieved our strong quarterly results despite a deceleration in the Tourism Industry in Mexico that began in April. This is mainly due to i) the strength of the Mexican peso, ii) lower spending on tourism due to high inflation, and iii) a return to normal operations, as Mexico benefited from not closing its borders during the pandemic, among other headwinds.
To wrap up, I would like to mention that none of these achievements would have been possible without the support of our dedicated employees, experienced management team, and the confidence that you, our investors, have placed in us. Hilton
ibis fint

```
SantaFe
grupo|hotelero
```


## Portfolio of Properties

| No. | Property | Total Rooms | Ownership | Type | Category | City | State |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Krystal Urban Monterrey | 150 | 100\% | Urban | 4 stars | Monterrey | Nuevo Leon |
| 2 | Krystal Urban Cd. Juarez | 120 | 100\% | Urban | 4 stars | Ciudad Juarez | Chihuahua |
| 3 | Krystal Urban Cancun | 246 | 100\% | Urban | 4 stars | Cancun | Quintana Roo |
| 4 | Krystal Satelite Maria Barbara | 215 | 100\% | Urban | 5 stars | State of Mexico | State of Mexico |
| 5 | Hilton Garden Inn Monterrey Aeropuerto | 134 | 15\% | Urban | 4 stars | Monterrey | Nuevo Leon |
| 6 | Hampton Inn \& Suites Paraiso Tabasco | 117 | - | Urban | 4 stars | Paraiso | Tabasco |
| 7 | Krystal Urban Aeropuerto Mexico City | 96 | - | Urban | 4 stars | Mexico City | Mexico City |
| 8 | Krystal Urban Guadalajara | 140 | 100\% | Urban | 4 stars | Guadalajara | Jalisco |
| 9 | Krystal Monterrey | 207 | - | Urban | 5 stars | Monterrey | Nuevo Leon |
| 10 | Ibis Irapuato | 140 | - | Urban | 3 stars | Irapuato | Guanajuato |
| 11 | Krystal Grand Suites Insurgentes | 150 | 50\% | Urban | Grand Tourism | Mexico City | Mexico City |
| 12 | Hyatt Place Aguascalientes | 144 | - | Urban | 4 stars | Aguascalientes | Aguascalientes |
| 13 | Hyatt Centric Campestre Leon | 140 | 50\% | Urban | Grand Tourism | Leon | Guanajuato |
| 14 | Hyatt Regency Mexico City Insurgentes | 201 | 50\% | Urban | Grand Tourism | Mexico City | Mexico City |
| Subtotal Urban |  | 2,200 |  |  |  |  |  |
| 15 | Krystal Resort Cancun | 502 | - | Resort | 5 stars | Cancun | Quintana Roo |
| 16 | Krystal Resort Ixtapa | 255 | - | Resort | 5 stars | Ixtapa | Guerrero |
| 17 | Krystal Resort Puerto Vallarta | 530 | - | Resort | 5 stars | Puerto Vallarta | Jalisco |
| 18 | Krystal Altitude Vallarta | 451 | 100\% | Resort | Grand Tourism | Puerto Vallarta | Jalisco |
| 19 | Krystal Beach Acapulco | 400 | 100\% | Resort | 4 stars | Acapulco | Guerrero |
| 20 | Krystal Altitude Cancun | 398 | 100\% | Resort | Grand Tourism | Cancun | Quintana Roo |
| 21 | Krystal Grand Los Cabos | 454 | 50\% | Resort | Grand Tourism | Los Cabos | Baja California Sur |
| 22 | Krystal Grand Nuevo Vallarta | 480 | 50\% | Resort | Grand Tourism | Nuevo Vallarta | Nayarit |
| 23 | SLS Cancun | 45 | - | Resort | Luxury | Cancun | Quintana Roo |
| 24 | Mahekal Beach Resort | 195 | 50\% | Resort | 4 stars | Playa del Carmen | Quintana Roo |
| Subtotal Resort |  | 3,710 |  |  |  |  |  |
| Total in Operation |  | 5,910 |  |  |  |  |  |
| 25 Curio Collection Zacatecas <br> 26 Secrets Tulum Resort \& Spa |  | 32 | - | Urban | Luxury | Zacatecas | Zacatecas |
|  |  | 326 | 25\% | Resort | Grand Tourism | Tulum | Quintana Roo |
| Total in Construction |  | 358 |  |  |  |  |  |
| Total |  | 6,268 |  |  |  |  |  |

At the end of 2 Q23, HOTEL recorded a total of 24 properties in operation, of which 14 are Company-owned, ${ }^{3}$ and the remaining 10 are third-party owned. ${ }^{4}$

The number of rooms in operation at the end of 2 Q23 was 5,910 , slightly below the same period last year.
Additionally, HOTEL has 358 rooms under construction (owned and third-party), including 32 rooms at Curio Collection Zacatecas, and 326 at Secrets Tulum Resort \& Spa, for a total portfolio of 26 hotels and 6,268 rooms.

[^1]URGANHOTELS
ibis

```
S a nt a Fe
grupolhotelero
```

The hotel portfolio is geographically distributed as follows:


```
S a nt a Fe
grupolnotelero
```

Rooms in operation and rooms under development in the hotel portfolio (including rooms under construction and in conversion) during 2Q23 were as follows:


RYSTAL

```
a 11 ta Fe
grupo|hotelero
```


## Hotel Classification

For comparison purposes, the hotel portfolio is classified by: (i) Company-owned hotels and (ii) those owned by third parties that are managed by HOTEL. The rationale for this classification is that the largest portion of revenue is supported by Company-owned hotels. While commercially relevant for the hotel platform, hotels under management only generate management fees for the Company, which are shown in the P\&L statement under Third-Party Hotels' Management Fees.
Of a total 5,910 hotel rooms in operation, the operating indicators for 2Q23 include 5,764 rooms; 146 rooms (263 corresponding to Vacation Club, 45 rooms with unavailable information, 61 rooms from the Hyatt Regency Mexico City and (223) rooms from the Barceló Guadalajara) are excluded from the present analysis and are detailed at the end of this report in Appendix 1. The following table is a summary of 2Q23 key operating metrics compared to the same period of last year, based on classification. The methodology used to determine the number of rooms considers the number of available rooms divided by the corresponding number of days in each period.

| Figures in Mexican pesos | Second Quarter |  |  |  | 6 months ended June 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Hotel Classification | 2023 | 2022 | Var. | \%Var. | 2023 | 2022 | Var. | \%Var. |
| Total Hotels in Operation | 24 | 23 | 1 | 4.3 | 24 | 23 | 1 | 4.3 |
| Number of rooms | 5,764 | 5,701 | 63 | 1.1 | 5,938 | 5,701 | 237 | 4.2 |
| Occupancy | 65.7\% | 67.4\% | (1.7 pt) | (1.7 pt) | 67.3\% | 63.2\% | 4.1 pt | 4.1 pt |
| ADR | 1,655 | 1,574 | 81 | 5.2 | 1,748 | 1,598 | 150 | 9.4 |
| RevPAR | 1,088 | 1,060 | 28 | 2.7 | 1,177 | 1,010 | 167 | 16.5 |
| 1 Total Owned Hotels (50\%+ ownership) ${ }^{(1)}$ | 15 | 13 | 2 | 15.4 | 15 | 13 | 2 | 15.4 |
| Number of rooms | 3,849 | 3,741 | 108 | 2.9 | 4,023 | 3,741 | 282 | 7.5 |
| Occupancy | 63.8\% | 65.2\% | (1.4 pt) | (1.4 pt) | 65.9\% | 61.2\% | 4.7 pt | 4.7 pt |
| ADR | 1,603 | 1,470 | 133 | 9.0 | 1,710 | 1,485 | 225 | 15.1 |
| RevPAR | 1,023 | 958 | 65 | 6.7 | 1,126 | 909 | 217 | 23.9 |
| 2 Third-party Hotels Under Management ${ }^{(2)}$ | 9 | 10 | (1) | (10.0) | 9 | 10 | (1) | (10.0) |
| Number of rooms | 1,915 | 1,960 | (45) | (2.3) | 1,915 | 1,960 | (45) | (2.3) |
| Occupancy | 69.7\% | 71.6\% | (1.9 pt) | (1.9 pt) | 70.2\% | 67.1\% | 3.1 pt | 3.1 pt |
| ADR | 1,752 | 1,753 | (1) | (0.1) | 1,823 | 1,795 | 28 | 1.5 |
| RevPAR | 1,221 | 1,256 | (35) | (2.8) | 1,279 | 1,204 | 75 | 6.3 |

[^2]```
SantaFe
```

grupolhotelero

## Consolidated Financial Results

| Figures in thousands of Mexican pesos | Second Quarter |  |  |  | 6 months ended June 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income Statement | 2023 | 2022 | Var. | \% Var. | 2023 | 2022 | Var. | \% Var. |
| Room Revenue | 358,129 | 324,999 | 33,129 | 10.2 | 793,439 | 615,410 | 178,029 | 28.9 |
| Food and Beverage Revenue | 295,919 | 258,691 | 37,229 | 14.4 | 651,467 | 477,085 | 174,382 | 36.6 |
| Other Revenue from Hotels | 31,982 | 55,252 | $(23,270)$ | (42.1) | 77,392 | 109,356 | $(31,964)$ | (29.2) |
| Vacation Club Revenue | 12,918 | 8,461 | 4,457 | 52.7 | 23,969 | 15,995 | 7,974 | 49.9 |
| Third-Party Hotels' Management Fees | 23,016 | 22,593 | 423 | 1.9 | 47,178 | 41,209 | 5,969 | 14.5 |
| Total Revenue | 721,964 | 669,996 | 51,968 | 7.8 | 1,593,444 | 1,259,055 | 334,389 | 26.6 |
| Cost and Operating Expenses | 358,525 | 328,551 | 29,974 | 9.1 | 739,837 | 597,453 | 142,384 | 23.8 |
| Sales and Administrative | 141,970 | 135,482 | 6,489 | 4.8 | 316,144 | 271,837 | 44,307 | 16.3 |
| Other Expenses | 9,487 | 8,945 | 542 | 6.1 | 19,566 | 18,131 | 1,435 | 7.9 |
| Vacation Club Cost | 7,693 | 4,193 | 3,499 | 83.5 | 14,161 | 9,503 | 4,658 | 49.0 |
| Depreciation | 77,855 | 71,017 | 6,838 | 9.6 | 151,484 | 136,308 | 15,177 | 11.1 |
| Total Costs and Expenses | 595,530 | 548,187 | 47,342 | 8.6 | 1,241,193 | 1,033,231 | 207,961 | 20.1 |
| Total Non Recurring Expenses | $(311,687)$ | (33) | $(311,654)$ | NA | $(299,797)$ | 5,142 | $(304,939)$ | NA |
| EBITDA | 204,289 | 192,825 | 11,464 | 5.9 | 503,736 | 362,131 | 141,605 | 39.1 |
| EBITDA Margin(\%) | 28.3\% | 28.8\% | (0.5 pt) | (0.5 pt) | 31.6\% | 28.8\% | 2.9 pt | 2.9 pt |
| Operating Income | 438,122 | 121,841 | 316,280 | NA | 652,049 | 220,682 | 431,367 | NA |
| Operating Income Margin (\%) | 60.7\% | 18.2\% | 42.5 pt | 42.5 pt | 40.9\% | 17.5\% | 23.4 pt | 23.4 pt |
| Net Financing Result | 33,072 | $(56,986)$ | 90,058 | $N A$ | 129,035 | $(21,222)$ | 150,256 | $N A$ |
| Total income taxes | 65,037 | 18,772 | 46,265 | NA | 142,831 | 48,434 | 94,397 | NA |
| Net Income | 408,956 | 47,287 | 361,669 | $N A$ | 642,338 | 152,451 | 489,887 | NA |
| Net Income Margin (\%) | 56.6\% | 7.1\% | 49.6 pt | 49.6 pt | 40.3\% | 12.1\% | 28.2 pt | 28.2 pt |
| Income attributable to: |  |  |  |  |  |  |  |  |
| Controlling Interest | 386,195 | 47,179 | 339,015 | $N A$ | 492,859 | 124,119 | 368,741 | NA |
| Non-controlling Interest | 22,761 | 108 | 22,653 | $N A$ | 149,479 | 28,333 | 121,146 | NA |

## Total Revenue

Total Revenue increased from Ps. 670.0 million in 2Q22 to Ps. 722.0 million in 2Q23, with strong increases in Room Revenue, Food and Beverage Revenue, Vacation Club Revenue and Third-Party Hotels' Management Fees, which more than offset lower Other Hotel Revenues.

During 2Q23, Room Revenue increased 10.2\% to Ps. 358.1 million, compared to Ps. 325.0 million in 2Q22, due to the increase in RevPAR, comprised of a 9.0 increase in ADR ${ }^{2}$ which compensated for a 1.4 percentage point decrease in Occupancy.

Food and Beverage Revenue increased 14.4\% from Ps. 258.7 million in 2Q22 to Ps. 295.9 million in 2Q23.

Other Income, which includes, among other items, event room rentals, parking, laundry, telephone, and leasing of commercial spaces, decreased $42.1 \%$ from Ps. 55.3 million in 2 Q22 to Ps. 32.0 million in 2 Q23.

Vacation Club Revenues increased 52.7\% from Ps. 8.5 million in 2Q22 to Ps. 12.9 million in 2Q23.

## Total Revenue

Millions of Mexican Pesos

ibis KRYSTAL hatal A wount

```
S a nt a Fe
grupolnotelero
```

Management Fees related to third-party owned hotels increased $1.9 \%$ from Ps. 22.6 million in 2 Q 22 to Ps. 23.0 million in 2Q23. This segment posted a $2.8 \%$ RevPAR decrease driven by a 1.9 percentage point decrease in Occupancy. The Company sees an opportunity to continue its expansion plans by means of third-party operating contracts, mainly with the Krystal ${ }^{\circledR}$ brand, without significantly impacting its operating structure.

## Costs and Expenses

Operating Costs and Operating Expenses increased 9.1\% from Ps. 328.6 million in 2 Q 22 to Ps. 358.5 million in 2Q23. This increase was driven by higher revenues and hotel activity.

Administrative and Sales Expenses increased $4.8 \%$ from Ps. 135.5 million in 2 Q 22 to Ps. 242.0 million in 2 Q 23 due to the above-mentioned factors.

```
SantaFe
grupolhotelero
```


## Operating Income

During 2Q23, HOTEL recorded operating income of Ps. 438.1 million compared to Ps. 121.8 million in 2Q22. This result was driven by the sale of the Barceló Guadalajara. Operating Income Margin increased from 18.2\% to 60.7\%.

## EBITDA

2Q23 EBITDA was Ps. 204.3 million, compared to Ps. 192.8 million in 2Q22, reflecting the already-mentioned positive effects. EBITDA Margin decreased slightly from $28.8 \%$ to $28.3 \%$.


| (Figures in thousands of pesos) | 2Q23 | 2Q22 | \% Var. | YTD 2023 | YTD 2022 | \% Var. |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Operating Income | 438,122 | 121,841 | $N A$ | 652,049 | 220,682 | $N A$ |
| $(+)$ Depreciation | 77,855 | 71,017 | 9.6 | 151,484 | 136,308 | 11.1 |
| $\left(+\right.$ ) Development and hotel opening expenses ${ }^{5}$ | 4,562 | 4,937 | $(7.6)$ | 17,515 | 6,586 | $N A$ |
| $(+)$ Other non-recurring expenses ${ }^{6}$ | $(316,249)$ | $(4,970)$ | $N A$ | $(317,312)$ | $(1,444)$ | $N A$ |
| EBITDA | 204,289 | 192,825 | 5.9 | 503,736 | 362,131 | 39.1 |
| EBITDA Margin | $28.3 \%$ | $28.8 \%$ | $(0.5 p t)$ | $31.6 \%$ | $28.8 \%$ | $2.9 p t$ |

## Net Financing Result

The Net Financing Result went from a Ps. 57.0 million loss in 2 Q 22 to a Ps. 33.1 million gain in 2Q23. This result was driven by an FX gain generated by the impact from the mark-to-market valuation due to a lower dollar/peso exchange rate applied to our dollar-denominated debt, which was partially offset by higher interest.

## Net Income

Net Income increased from Ps. 47.3 million in 2Q22 to Ps. 409.0 million in 2Q23, driven by the sale of the Barceló Guadalajara.

[^3]ibis

```
S a nt a Fe
```

grupolhotelero

## Cash Flow Summary

| Figures in thousands of Mexican pesos | Second Quarter |  |  |  | 6 months ended June 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash Fow Statement | 2023 | 2022 | Var. | \%Var. | 2023 | 2022 | Var. | \%Var. |
| Cash flow from operating activities |  |  |  |  |  |  |  |  |
| Net income | 408,956 | 47,287 | 361,669 | $N A$ | 642,338 | 152,451 | 489,887 | NA |
| Depreciation and amortization | 77,854 | 71,017 | 6,837 | 9.6 | 151,484 | 136,308 | 15,176 | 11.1 |
| Income taxes | 65,037 | 18,772 | 46,265 | NA | 142,831 | 48,434 | 94,397 | NA |
| Unrealized loss (gain) in foreign currency exchange | $(109,548)$ | 31,832 | $(141,380)$ | NA | $(297,404)$ | $(47,868)$ | $(249,536)$ | NA |
| Net interest expense | 67,686 | 21,095 | 46,591 | NA | 119,763 | 39,188 | 80,575 | NA |
| Other financial costs | 4,954 | 1,941 | 3,013 | NA | 6,366 | 5,323 | 1,043 | 19.6 |
| Minority interest | $(2,800)$ | $(1,204)$ | $(1,596)$ | NA | $(4,087)$ | $(1,425)$ | $(2,662)$ | NA |
| Income from Dividens of subsidiary | $(18,750)$ | $(7,200)$ | $(11,550)$ | NA | $(18,750)$ | $(7,200)$ | $(11,550)$ | NA |
| Profit on sale of subsidiaries | $(313,554)$ | - | $(313,554)$ | NA | $(313,554)$ | - | $(313,554)$ | NA |
| Cash flow before working capital variations | 179,836 | 183,540 | $(3,704)$ | (2.0) | 428,988 | 325,211 | 103,777 | 31.9 |
| Working Capital | 7,633 | $(21,653)$ | 29,286 | NA | 21 | $(21,012)$ | 21,033 | NA |
| Net operating cash flow | 187,469 | 161,887 | 25,582 | 15.8 | 429,009 | 304,199 | 124,810 | 41.0 |
| Non-recurring items | $(30,981)$ | 6,671 | $(37,652)$ | NA | $(74,327)$ | 9,330 | $(83,657)$ | NA |
| Cash flow net from non-recurring items | 156,488 | 168,558 | $(12,070)$ | (7.2) | 354,682 | 313,529 | 41,153 | 13.1 |
| Investment activities | 911,536 | $(103,245)$ | 1,014,781 | NA | 792,001 | $(233,388)$ | 1,025,389 | NA |
| Financing activities | $(1,026,872)$ | $(126,922)$ | $(899,950)$ | NA | $(1,279,168)$ | $(101,017)$ | $(1,178,151)$ | NA |
| Net (decrease) increase in cash and cash equivalents | 41,151 | $(61,609)$ | 102,760 | $N A$ | $(132,486)$ | $(20,876)$ | $(111,610)$ | $N A$ |
| Cash and cash equivalents at the beginning of the period | 271,608 | 601,127 | $(329,519)$ | (54.8) | 444,223 | 564,723 | $(120,500)$ | (21.3) |
| Cash and cash equivalents at the end of the period | 312,759 | 539,518 | $(226,759)$ | (42.0) | 311,737 | 543,847 | $(232,110)$ | (42.7) |
| Cash of Assets separated for sale | $(1,022)$ | - | $(1,022)$ | NA | - | - | - | NA |
| Effects from cash value changes | - | 1,865 | $(1,865)$ | NA | - | $(2,464)$ | 2,464 | NA |
| Total Cash at the end of the period | 311,737 | 541,383 | $(229,646)$ | (42.4) | 311,737 | 541,383 | $(229,646)$ | (42.4) |

By the end of 2Q23, operating cash flow increased $15.8 \%$ to Ps. 187.5 million, compared to Ps. 161.9 million in 2Q22.

```
Sa n t a Fe
grupo|hotelero
```


## Balance Sheet Summary

| Balance Sheet Summary | Jun-23 | Jun-22 | Var. | Var \% |
| :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | 311,737 | 541,382 | $(229,645)$ | (42.4\%) |
| Accounts receivables and other current assets | 276,627 | 223,266 | 53,361 | 23.9\% |
| Creditable taxes | 338,141 | 260,328 | 77,813 | 29.9\% |
| Accounts receivables and Deferred cost Vacation Club ST | 44,913 | 44,473 | 440 | 1.0\% |
| Assets separated for sale | 666,618 |  | 666,618 | N/A |
| Total current assets | 1,638,036 | 1,069,449 | 568,587 | 53.2\% |
| Restricted cash | 137,565 | 89,749 | 47,816 | 53.3\% |
| Property, furniture and equipment | 8,630,681 | 7,461,178 | 1,169,503 | 15.7\% |
| Non-productive fixed assets (under development) $\square$ | - | 1,278,726 | $(1,278,726)$ | (100.0\%) |
| Accounts receivables and Deferred cost Vacation Club LT | 284,749 | 236,488 | 48,261 | 20.4\% |
| Other fixed assets | 1,027,089 | 762,349 | 264,740 | 34.7\% |
| Total non-current assets | 10,080,083 | 9,828,490 | 251,593 | 2.6\% |
| Total Assets | 11,718,119 | 10,897,939 | 820,180 | 7.5\% |
| Current installments of long-term debt | 328,763 | 285,341 | 43,422 | 15.2\% |
| Deferred Income Vacation Club ST | 44,957 | 36,094 | 8,863 | 24.6\% |
| Other current liabilities | 730,310 | 532,034 | 198,276 | 37.3\% |
| Liabilities separated for sale | - | - | - | N/A |
| Total current liabilities | 1,104,029 | 853,469 | 250,560 | 29.4\% |
| Long-term debt | 2,681,265 | 2,858,215 | $(176,950)$ | (6.2\%) |
| Other non-current liabilities | 1,070,039 | 1,068,835 | 1,204 | 0.1\% |
| Total non-current liabilities | 3,751,304 | 3,927,050 | $(175,746)$ | (4.5\%) |
| Total Equity | 6,862,785 | 6,117,420 | 745,365 | 12.2\% |
| Total Liabilities and Equity | 11,718,119 | 10,897,939 | 820,180 | 7.5\% |

## Cash and Cash Equivalents

By the end of 2Q23, the Company's cash and cash equivalents were Ps. 311.7 million. Of this figure, Ps. 167.8 million is peso-denominated, and Ps. 143.9 million is US dollar-denominated.

## Accounts Receivable and Other Current Assets

This line item increased 23.9\%, from Ps. 223.3 million in 2 Q 22 to Ps. 276.6 million in 2 Q 23.

## Property, Furniture \& Equipment

This line item was equal to Ps. 8,630.7 million at the end of 2Q23, a $15.7 \%$ increase compared to Ps. $7,461.2$ million at the end of 2Q22. CAPEX in 2Q23 was Ps. 60.7 million pesos, compared to Ps. 108.6 million in 2Q22.

| Figures in thousands of Mexican Pesos | 2023 |  |  | YTD June 2023 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Capex for the period |  | \% Total |  | \% Total |
| Hotels in development | 23,306 | $38.4 \%$ | 68,620 | $53.6 \%$ |
| Improvements in owned hotels | 6,054 | $10.0 \%$ | 11,391 | $8.9 \%$ |
| Ordinary capex | 31,330 | $51.6 \%$ | 48,109 | $37.6 \%$ |
| Total Capex | $\mathbf{6 0 , 6 8 9}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{1 2 8 , 1 2 0}$ | $\mathbf{1 0 0 . 0 \%}$ |

ibis

```
SantaFe
grupolhotelero
```


## Net Debt and Maturity

Net Debt was Ps. 2,560.7 million at the end of 2Q23, which represented a Net Debt / LTM EBITDA ratio equal to 2.9 x . Of the Total Debt, $77.4 \%$ is US dollar-denominated and has an average cost of $8.65 \%$. The remaining $22.6 \%$ is pesodenominated, with an average cost of $14.55 \%$. In addition, over $91 \%$ of debt maturities are long term.

During 2Q23, the Mexican peso appreciated 1.4\% against the US dollar, from Ps. 18.0932 on March 31, 2023, to Ps. 17.1187 on June 30, 2023, positively impacting the Company's financial costs. The Company's short US dollar position by the end of 2Q23 was US $\$ 121.2$ million, equal to Ps. 2,074.5 million.
The following graphs show the Company's debt and cash position, as well as debt maturity.

| Figures in thousands of Mexican pesos | Denominated in (currency): |  |  |
| :--- | ---: | ---: | ---: |
| Debt* | Pesos | Dollars | Total |
| Short Term | 10,006 | 318,757 | 328,763 |
| Long Term | 670,747 | $2,010,519$ | $2,681,265$ |
| Total | $\mathbf{6 8 0 , 7 5 3}$ | $\mathbf{2 , 3 2 9 , 2 7 5}$ | $\mathbf{3 , 0 1 0 , 0 2 8}$ |
| \% Total | $22.6 \%$ | $77.4 \%$ | $100.0 \%$ |
| Average rate of financial liabilities | $14.55 \%$ | $8.65 \%$ | $9.98 \%$ |
|  |  |  |  |
| Cash and cash equivalents |  | 167,845 | 143,892 |
| $\quad$ Restricted cash | 26,723 | 110,842 | 137,737 |
| Cash and cash equivalents** | $\mathbf{1 9 4 , 5 6 7}$ | $\mathbf{2 5 4 , 7 3 4}$ | $\mathbf{4 4 9 , 3 0 2}$ |
| Net Debt | $\mathbf{4 8 6 , 1 8 5}$ | $\mathbf{2 , 0 7 4 , 5 4 1}$ | $\mathbf{2 , 5 6 0 , 7 2 6}$ |

Net Debt / LTM EBITDA (as of June 30, 2023) 2.9x
*Includes accrued interest and effect of financial instruments related to financial debt.
**Includes restricted cash related to bank debt.
Debt Maturity Profile of Grupo Hotelero Santa Fe as of June 30, 2023


As the Company pursues its growth plans, it will continue to balance its debt between Mexican pesos and US dollars. Both peso- and dollar-denominated debt are hedged over reference rates (TIIE and LIBOR), with a strike price at $8.5 \%$ and $4.5 \%$, respectively.

According to IFRS, the exchange rate used was Ps. 17.1187 / US\$ as of June 30, 2023, as published in Mexico's Official Federal Gazette.
ibis

```
SantaFe
grupolhotelero
```


## Currency Hedging Analysis

| Figures in thousands of Mexic | Second Quarter 2023 |  |  | Year to Date June 2023 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Currency Hedging Analysis | Denominated in Pesos | Denominated in USD | Total in Pesos | Denominated in Pesos | Denominated in USD | Total in Pesos |
| Total Revenue | 492,048 | 229,916 | 721,964 | 1,002,977 | 590,467 | 1,593,444 |
| \% of Total Revenue | 68.2\% | 31.8\% | 100.0\% | 62.9\% | 37.1\% | 100.0\% |
| ( - ) Total Costs and Expenses | 503,843 | 91,687 | 595,530 | 1,079,968 | 161,225 | 1,241,193 |
| (-) Non-recurring Expenses | $(311,687)$ | - | $(311,687)$ | $(299,797)$ | - | $(299,797)$ |
| Operating Income | 299,892 | 138,229 | 438,121 | 222,806 | 429,242 | 652,048 |
| ( + ) Depreciation | 77,855 | - | 77,855 | 151,484 | - | 151,484 |
| Operating Cash How | 377,747 | 138,229 | 515,976 | 374,290 | 429,242 | 803,532 |
| \% of Operating Cash Flow | 73.2\% | 26.8\% | 100.0\% | 46.6\% | 53.4\% | 100.0\% |
| Interest | 22,005 | 52,266 | 74,271 | 46,594 | 111,629 | 158,223 |
| Principal | 6,931 | 234,791 | 241,722 | 81,503 | 309,459 | 390,962 |
| Total Debt Service | 28,936 | 287,057 | 315,993 | 128,097 | 421,088 | 549,185 |
| Interest Coverage Ratio 1 | 17.2x | 2.6x | 6.9x | 8.0x | 3.8x | 5.1x |
| Debt Service Coverage Ratio 2 | 13.1x | 0.5x | 1.6x | 2.9x | 1.0x | 1.5x |

## 1) Operating Cash Flow/Interest; 2) Operating Cash Flow/ Total Debt Service

In the first half of the year, approximately $31.8 \%$ of revenue and $26.8 \%$ of cash flow was denominated in U.S. dollars.
At the end of the first half of the year, the Company's debt coverage ratio was $1.5 x$, mainly due to higher revenues and profitability. In addition, HOTEL had a US dollar-denominated cash balance of Ps. 143.9 million at the end of 2Q23, decreasing its total exposure to currency risks. Excluding one-time effects such as the profit of the Barceló Guadalajara hotel and the payment of the debt related to Barceló Guadalajara and the prepayment of the residential portion of Insurgentes Sur 724 debt our Year-to-Date June 2023 Debt Service Coverage Ratio would have been 1.7x.

```
S a nt a Fe
grupolnotelero
```


## Recent Events

- On April 27, 2023, the Company held its Annual Ordinary General Meeting of Shareholders, in which a reduction to the variable part of the Company's share capital, without cancellation of shares, was approved for the amount in Pesos equivalent to up to US $\$ 40$ '000,000.00 through a cash refund to the shareholders of the Company for up to said amount.
- On May 16th, 2023 The Company announced that the sale of the Barceló Guadalajara hotel to the Barceló Hotel Group announced on December $15^{\text {th }}, 2022$, closed successfully under the terms and conditions previously stated.
- During the quarter, the company formalized the acquisition of $25 \%$ of the Secrets Tulum Resort \& Spa hotel (the "Hotel Secrets Tulum") for US\$ 15 million. The remaining 75\% of the shares are owned by a group of private investors. The hotel will have 326 rooms and a Beach Club in Tulum, Quintana Roo, within the all-inclusive luxury lodging segment and will be operated by the Company. The estimated hotel opening is 4 Q 23 .

```
    S a nt a Fe
grupolhotelero
```


## 2Q23 Conference Call Details:

HOTEL will host its earnings webcast (audio + presentation) to discuss results:

| Date: | Friday, July 21, 2023 |
| :--- | :--- |
| Time: | 12:00 p.m. Mexico City Time |
|  | 2:00 p.m. New York Time |

To participate in the Zoom conference call and Q\&A please use the following link: https://webcast.investorcloud.net/hotel/index.html
Or please dial:
Telephone: $\quad$ US: +1 6465588656

Other numbers: https://us02web.zoom.us/u/knEOJCJkC
Zoom Webinar ID: 81609322958


#### Abstract

About Grupo Hotelero Santa Fe HOTEL is a leading Company in the Mexican hotel industry, focused on acquiring, converting, developing, and operating its own hotels as well as third-party owned hotels. The Company focuses on strategic hotel location and quality, a unique hotel management model, strict expense control and the proprietary Krystal ${ }^{\circledR}$ brand, as well as other international brands. As of year-end 2022, the Company employed over 3,400 people and generated revenues of Ps. 2,652 million. For more information, please visit www.gsf-hotels.com


## Contact Information

Enrique Martínez Guerrero
Chief Financial Officer inversionistas@gsf-hotels.com

## Income Statement

Maximilian Zimmermann<br>Investor Relations Director<br>mzimmermann@gsf-hotels.com

## Legal Note on Forward Looking Statements:

The information provided in this report contains certain forward-looking statements and information related to Grupo Hotelero Santa Fe, S.A.B. de C.V. and its subsidiaries (jointly "Grupo Hotelero Santa Fe", "HOTEL", or the "Company") which are based in the understanding of its managers, as well as in assumptions and information currently available for the Company. Such statements reflect the current view of Grupo Hotelero Santa Fe in regard to future events subject to a number of risks, uncertainties and assumptions. Several features may cause that the results, performance or current achievements of the Company may differ materially with respect to future results, performance or attainments of Grupo Hotelero Santa Fe that may be included, expressly or implied within such statements in regard to the future, including among others, alterations in the economic general conditions and/or politics, governmental and commercial changes globally or within the countries in which the Company has any business interests, changes in the interests rates and inflation, exchange rates volatility, changes in the demand and regulations of the products marketed by the Company, changes in the price of raw materials and other goods, changes in the business strategies and several other features. If one or more of these risks or uncertainties are materialized, or if the assumptions used result to be incorrect, the real results may materially differ from those described herein as anticipated, believed, expected or envisioned. Grupo Hotelero Santa Fe undertakes no obligation to update or revise any forward-looking statements.
 Hilton
ibis

```
SantaFe
```

grupo|hotelero

## Income Statement

GRUPO HOTELERO SANTA FE, S.A.B. de C.V.
Consolidated Income Statement
For the three and six -month periods ended June 30, 2023 and 2022
(Figures in thousands of Mexican pesos)

| Second Quarter |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2023 | 2022 | Var. |  |  |


| 6 months ended June 30 |  |  |  |
| :---: | :---: | :---: | :---: |
| 2023 | 2022 | Var. | \%Var. |
| 793,439 | 615,410 | 178,029 | 28.9 |
| 651,467 | 477,085 | 174,382 | 36.6 |
| 77,392 | 109,356 | $(31,964)$ | (29.2) |
| 23,969 | 15,995 | 7,974 | 49.9 |
| 47,178 | 41,209 | 5,969 | 14.5 |
| 1,593,444 | 1,259,055 | 334,389 | 26.6 |

COSTS AND EXPENSES
Operating Costs and Expenses
Sales and Administration
Property Expenses
Vacation Club Cost
Depreciation and Amortization
TOTAL COSTS AND EXPENSES

Development and hotel opening expenses
Other non-recurring expenses
TOTAL
ADJUSTED EBITDA
ADJUSTED EBITDA Margin (\%)
OPERATING INCOME
Operating Income Margin (\%)

| Net interest expenses | $(67,686)$ | $(21,095)$ | $(46,591)$ | NA |
| :--- | ---: | ---: | ---: | ---: |
| Net foreign currency exchange loss | 105,712 | $(33,951)$ | 139,663 | NA |
| Other financial costs | $(4,955)$ | $(1,940)$ | $(3,014)$ | NA |
| Net Financing Result | $\mathbf{3 3 , 0 7 2}$ | $\mathbf{( 5 6 , 9 8 6 )}$ | $\mathbf{9 0 , 0 5 8}$ | NA |
| Undistributed income from subsidiaries, net | 2,800 | 1,204 | 1,596 | NA |
| Income before taxes | 43,993 | 66,059 | 407,934 | NA |
| Total income taxes | 65,037 | 18,772 | 46,265 | NA |
| Net Income | $\mathbf{4 0 8 , 9 5 6}$ | $\mathbf{4 7 , 2 8 7}$ | $\mathbf{3 6 1 , 6 6 9}$ | NA |
| Net Income Margin (\%) | $56.6 \%$ | $7.1 \%$ | 49.6 pt | 49.6 pt |
| Income attributable to: |  |  |  |  |
| Controlling Interest | 386,195 | 47,179 | 339,015 | NA |
| Non-controlling Interest | 22,761 | 108 | 22,653 | NA |


| $(119,763)$ | $(39,188)$ | $(80,575)$ | $N A$ |
| ---: | ---: | ---: | :---: |
| 255,163 | 23,290 | 231,874 | $N A$ |
| $(6,366)$ | $(5,323)$ | $(1,043)$ | 19.6 |
| 129,035 | $(21,222)$ | $\mathbf{1 5 0 , 2 5 6}$ | $N A$ |
| 4,087 | 1,425 | 2,661 | $N A$ |
| 785,170 | 200,885 | 584,284 | $N A$ |
| 142,831 | 48,434 | 94,397 | $N A$ |
| 642,338 | 152,451 | 489,887 | $N A$ |
| $40.3 \%$ | $12.1 \%$ | $28.2 p t$ | $28.2 p t$ |
|  |  |  |  |
| 492,859 | 124,119 | 368,741 | $N A$ |
| 149,479 | 28,333 | 121,146 | $N A$ |

```
SantaFe
grupolhotelero
```

Balance Sheet

| Grupo Hotelero Santa Fe, S.A.B. de C.V. <br> Consolidated Balance Sheet <br> As of June 30, 2023 and 2022 <br> (Figures in thousands of Mexican pesos) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (Figures in thousands of Mexican pesos) | 2023 | 2022 | Var \$ | Var \% |
| ASSETS |  |  |  |  |
| Current Assets |  |  |  |  |
| Cash and cash equivalents | 311,737 | 541,382 | $(229,645)$ | (42.4\%) |
| Accounts receivables from clients | 60,261 | 113,095 | $(52,834)$ | (46.7\%) |
| Accounts receivables Vacaction Club ST | 25,783 | 31,193 | $(5,410)$ | (17.3\%) |
| Accounts receivables from related parties | 99,766 | 18,106 | 81,660 | NA |
| Creditable taxes | 338,141 | 260,328 | 77,813 | 29.9\% |
| Other current assets | 116,600 | 92,065 | 24,535 | 26.6\% |
| Deferred cost Vacation Club ST | 19,130 | 13,280 | 5,850 | N/A |
| Assets separated for sale | 666,618 | - | 666,618 | N/A |
| Total current assets | 1,638,036 | 1,069,449 | 568,587 | 53.2\% |
| Non-current Assets |  |  |  |  |
| Restricted cash | 137,565 | 89,749 | 47,816 | 53.3\% |
| Accounts receivables Vacation Club LT | 144,926 | 129,922 | 15,004 | 11.5\% |
| Property, furniture and equipment | 8,630,681 | 7,461,178 | 1,169,503 | 15.7\% |
| Non-productive fixed assets (under development) $\square$ |  | 1,278,726 | $(1,278,726)$ | (100.0\%) |
| Other assets | 143,769 | 109,236 | 34,533 | 31.6\% |
| Investment in subsidiaries | 330,555 | 40,047 | 290,508 | NA |
| Deferred income taxes | 207,148 | 267,449 | $(60,301)$ | (22.5\%) |
| Deferred cost Vacation Club LT | 139,823 | 106,566 | 33,257 | 31.2\% |
| Goodwiil | 345,617 | 345,617 | (0.0420) | (0.0\%) |
| Total non-current assets | 10,080,083 | 9,828,490 | 251,593 | 2.6\% |
| Total assets | 11,718,119 | 10,897,939 | 820,180 | 7.5\% |
| LIABILITIES AND SHAREHOLDERS EQUITY |  |  |  |  |
| Current liabilities |  |  |  |  |
| Current installments of long-term debt | 328,763 | 285,341 | 43,422 | 15.2\% |
| Suppliers | 193,307 | 119,688 | 73,619 | 61.5\% |
| Accrued liabilities | 207,700 | 163,710 | 43,990 | 26.9\% |
| Accounts payable to related parties | 1,695 | 6,238 | $(4,543)$ | (72.8\%) |
| Payable taxes | 44,450 | 30,280 | 14,170 | 46.8\% |
| Guarantee deposits | 181,711 | 96,297 | 85,414 | 88.7\% |
| Client advanced payments | 101,447 | 115,821 | $(14,374)$ | (12.4\%) |
| Deferral Income Vacation Club ST | 44,957 | 36,094 | 8,863 | 24.6\% |
| Total current liabilities | 1,104,029 | 853,469 | 250,560 | 29.4\% |
| Non-current liabilities |  |  |  |  |
| Long-term debt | 2,681,265 | 2,858,215 | $(176,950)$ | (6.2\%) |
| Other non-current liabilities | 203,978 | 168,631 | 35,347 | 21.0\% |
| Employee Benefits | 15,673 | 19,297 | $(3,624)$ | (18.8\%) |
| Deferred income taxes | 850,388 | 880,907 | $(30,519)$ | (3.5\%) |
| Total non-current liabilities | 3,751,304 | 3,927,050 | $(175,746)$ | (4.5\%) |
| Total liabilities | 4,855,334 | 4,780,519 | 74,815 | 1.6\% |
| Equity |  |  |  |  |
| Capital stock | 3,604,097 | 3,912,737 | $(308,640)$ | (7.9\%) |
| Legal reserve | 190,493 | 190,493 | 0 | 0.0\% |
| Premium on subscription of shares | 80,000 | 80,000 | - | 0.0\% |
| Net income | 492,859 | 124,118 | 368,741 | NA |
| Retained earnings | 807,598 | 645,213 | 162,385 | 25.2\% |
| Shareholder's Equity | 5,175,048 | 4,952,561 | 222,487 | 4.5\% |
| Non-controlling interest | 1,687,738 | 1,164,859 | 522,879 | 44.9\% |
| Total Equity | 6,862,785 | 6,117,420 | 745,365 | 12.2\% |
| Total liabilities and equity | 11,718,119 | 10,897,939 | 820,180 | 7.5\% |



```
SantaFe
grupolhotelero
```


## Cash Flow Statement

## Grupo Hotelero Santa Fe, S.A.B. de C. V.

Consolidated Cash Flow
For the three and six month periods ended June 30, 2023 and 2022

| Figures in thousands of Mexican pesos | Second Quarter |  | 6 months ended June 30 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash Fow Statement | 2023 | 2022 | 2023 | 2022 |
| Cash flow from operating activities |  |  |  |  |
| Net income | 408,956 | 47,287 | 642,338 | 152,451 |
| Depreciation and amortization | 77,854 | 71,017 | 151,484 | 136,308 |
| Income taxes | 65,037 | 18,772 | 142,831 | 48,434 |
| Unrealized loss (gain) in foreign currency exchange | $(109,548)$ | 31,832 | $(297,404)$ | $(47,868)$ |
| Net interest expense | 67,686 | 21,095 | 119,763 | 39,188 |
| Other financial costs | 4,954 | 1,941 | 6,366 | 5,323 |
| Minority interest | $(2,800)$ | $(1,204)$ | $(4,087)$ | $(1,425)$ |
| Income from Dividens of subsidiary | $(18,750)$ | $(7,200)$ | $(18,750)$ | $(7,200)$ |
| Profit on sale of subsidiaries | $(313,554)$ |  | $(313,554)$ |  |
| Cash flow before working capital variations | 179,836 | 183,540 | 428,988 | 325,211 |
| Accounts receivable from clients | 77,557 | $(3,498)$ | 102,701 | $(25,954)$ |
| Accounts receivable from related parties | 6,004 | $(2,744)$ | 9,220 | $(7,667)$ |
| Other current assets | (385) | $(8,215)$ | $(29,804)$ | $(27,827)$ |
| Creditable taxes | $(36,228)$ | $(5,195)$ | $(8,512)$ | $(7,819)$ |
| Suppliers | 13,853 | $(7,979)$ | $(7,496)$ | $(28,675)$ |
| Accrued liabilities | (735) | 44,690 | 22,340 | 65,701 |
| Accounts payable to related parties | 608 | (67) | 1,165 | $(9,449)$ |
| Downpayments from clients | $(20,265)$ | $(23,497)$ | $(15,839)$ | 33,657 |
| Payable taxes | $(32,777)$ | $(15,148)$ | $(73,755)$ | $(12,979)$ |
| Net operating cash flow | 187,469 | 161,887 | 429,009 | 304,199 |
| Non-recurring items |  |  |  |  |
| Accrued liabilities | 66,061 | 24,059 | 71,445 | 49,875 |
| Receivable and Payable taxes | $(97,042)$ | $(17,388)$ | $(145,772)$ | $(40,545)$ |
| Cash flow net from non-recurring items | 156,488 | 168,558 | 354,682 | 313,529 |
| Investment activities |  |  |  |  |
| Change in restricted cash | 34,345 | - | 18,196 | 2 |
| Acquisition of property, furniture and equipment | $(60,689)$ | $(108,617)$ | $(128,120)$ | $(215,067)$ |
| Deposit for hotel acquisition | $(20,000)$ | - | $(40,000)$ | - |
| Sale of shares of subsidiaries | 1,054,906 |  | 1,054,906 |  |
| Investment in subsidiary | $(290,768)$ | - | $(290,768)$ | - |
| Income from Dividends of Subsidiaries | 18,750 | 7,200 | 18,750 | 7,200 |
| Other net assets and labilities | 176,325 | $(10,448)$ | 154,065 | $(38,797)$ |
| Interest gained | $(1,334)$ | 8,620 | 4,971 | 13,274 |
| Cash flow from investment activities | 911,536 | $(103,245)$ | 792,001 | $(233,388)$ |

Financing activities
Net increase in paid-in capital
Variable Capital Decrease
Net increase in paid-in capital from non-controlling company
Repurchase of shares
Obtained loans
(713,008)

| $(713,008)$ | - |
| ---: | :---: |
| $(18,559)$ | 3,321 |
| 6,606 | $(395)$ |
| - | 106,532 |
| $(5,024)$ | 1,489 |
| $(549,185)$ | $(211,964)$ |
| $\mathbf{( 1 , 2 7 9 , 1 6 8 )}$ | $\mathbf{( 1 0 1 , 0 1 7 )}$ |

Cash flow from financing activities

| Net (decrease) increase in cash and cash equivalents | 41,151 | $(61,609)$ | $(132,486)$ | $(20,876)$ |
| :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents at the beginning of the period | 271,608 | 601,127 | 444,223 | 564,723 |
| Cash and cash equivalents at the end of the period | 312,759 | 539,518 | 311,737 | 543,847 |
| Cash of Assets separated for sale | $(1,022)$ | - | - | - |
| Effects from cash value changes | - | 1,865 | - | $(2,464)$ |
|  | - |  |  |  |
| Total Cash at the end of the period | 311,737 | 541,383 | 311,737 | 541,383 |



```
S a nt a Fe
grupolhotelero
```


## Appendix 1: Integration of Rooms under Operation

Operating indicators for 2 Q23 consider 5,764 hotel rooms under operation out of 5,910 . The integration of 146 rooms excluded is detailed as follows:
i) $\quad 263$ rooms are part of the Vacation Club ${ }^{7}$
ii) 45 rooms from SLS Cancún with Information Unavailable
iii) 61 rooms from Hyatt Regency Mexico City Insurgentes
iv) (223) rooms from the Barceló Guadalajara

Operating indicators for 1 H 23 consider 5,938 hotel rooms under operation out of 6,041 . The integration of 103 rooms excluded is detailed as follows:
i) $\quad 263$ rooms are part of the Vacation Club ${ }^{8}$
ii) 45 rooms from SLS Cancún with Information Unavailable
iii) 131 rooms from Hyatt Regency Mexico City Insurgentes
iv) (336) rooms from the Barceló Guadalajara

The following table summarizes the total number of rooms in the Company's portfolio:

| Rooms 2 Q 23 | Owned Hotels | Third-Party Owned Hotels | Total Rooms | Rooms YTD June 2023 | Owned Hotels | Third-Party Owned Hotels | Total Rooms |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| In Operation | 3,849 | 1,915 | 5,764 | In Operation | 4,023 | 1,915 | 5,938 |
| Vacational Club | 53 | 210 | 263 | Vacational Club | 53 | 210 | 263 |
| Information unavailable | - | 45 | 45 | Information unavailable | - | 45 | 45 |
| Not Available | (162) | - | (162) | Not Available | (205) | - | (205) |
| Total Rooms | 3,740 | 2,170 | 5,910 | Total Rooms | 3,871 | 2,170 | 6,041 |

[^4]


[^0]:    ${ }^{1}$ EBITDA is calculated by adding together Operating Income, Depreciation and Total Non-Recurring Expenses.
    ${ }^{2}$ Revenue Per Available Room ("RevPAR") and Average Daily Rate ("ADR").

[^1]:    ${ }^{3}$ The Company operates Reflect Krystal Grand Los Cabos, Reflect Krystal Grand Nuevo Vallarta, Mahekal Beach Resort, Krystal Grand Suites Insurgentes, Hyatt Centric Campestre Leon and Hyatt Regency Mexico City Insurgentes, in which it also has a $50 \%$ stake. According to IFRS, the results of these properties are consolidated in the Company's financial statements.
    ${ }^{4}$ The Company operates Hilton Garden Inn Monterrey Aeropuerto hotel, in which it has a 15\% stake. According to IFRS, although the results of this property are not consolidated in the Company's financial statements, third-party hotels' management fees are included as "Other Revenues," given that the property is considered to be a third-party hotel under management.

[^2]:    
    (1) The increase in number of hotels and rooms is due to the inclusion of the Mahekal Beach Resort and the Hyatt Regency Mexico City Insurgentes to our portfolio
    (2) The decrease in number of rooms is due to the fact that we will no longer be reporting operational data from SLS Cancún

[^3]:    ${ }^{5}$ Expenses incurred in hotel expansions and openings, including new developments, are related to acquisitions and research of acquisition opportunities.
    ${ }^{6}$ Other non-recurring expenses, including settlement expenses and consulting fees related to the takeover of hotels acquired.

[^4]:    ${ }^{7} 263$ rooms are part of Vacation Club, of which 53 rooms are Company owned, and 210 rooms are third-party owned under the Company's management. Vacation Club revenue is included in the P\&L under Other Income, and is, therefore, excluded from this analysis.
    ${ }^{8} 263$ rooms are part of Vacation Club, of which 53 rooms are Company owned, and 210 rooms are third-party owned under the Company's management. Vacation Club revenue is included in the P\&L under Other Income, and is, therefore, excluded from this analysis.

