







Grupo Hotelero Santa Fe Reports Increase of 35% in Total Revenue and 58% EBITDA for 2Q15

Mexico City, July 23, 2015 – Grupo Hotelero Santa Fe S. A. B. de C. V. (BMV: HOTEL) ("HOTEL" or "the Company"), announced today its consolidated results for the second quarter period ended June 30, 2015 ("2Q15"). Figures are expressed in Mexican Pesos, are unaudited and are in accordance with International Financial Reporting Standards ("IFRS").

Highlights for 2Q15

- Total Revenue for 2Q15 reached Ps. 218.7 million, 35.2% higher compared to 2Q14, driven by increases of 41.7% in Room Revenue, 43.2% in Food and Beverages and 3.5% in Other Revenue.
- EBITDA¹ reached Ps. 63.8 million, 57.9% higher than the figure reported in 2Q14. EBITDA margin increased 4.2 percentage points versus 2Q14, reaching 29.2% for 2Q15.
- Net income decreased from Ps. 17.5 million in 2Q14 to a loss of Ps. 51 thousand in 2Q15, primarily driven by non-recurring expenses and the foreign exchange loss from the depreciation of the Mexican peso versus the U.S. dollar during the period.
- Dollar revenue accounted for 29.3% of total revenue of 2Q15, thereby maintaining a natural hedge of the dollarized debt.
- Operating cash flow reached Ps. 62.1 million, compared to the Ps. 42.3 million reported in 2Q14, representing an increase of 46.9%, mainly driven by an EBITDA increase.
- The number of total rooms in operation at the end of 2Q15 reached 3,722, a 13.0% growth compared to the 3,295 rooms the Company operated at the end of 2T14, mainly driven by recent acquisitions.
- RevPAR² of Company-owned hotels grew 18.5% vs 2Q14, driven by an ADR² increase of 10.9%.
- In line with its expansion plan, during 2Q15, the Company acquired a 215-room, five star hotel for Ps. 266.0 million.
 From its acquisition, the Company operates the hotel under the Krystal brand, under the name: Krystal Satelite Maria Barbara.

| | Second Quarter | | | 6 mont | hs ended Jur | ne |
|-----------------------------------|----------------|---------|-----------|---------|--------------|--------------|
| Figures in thousand Mexican Pesos | 2015 | 2014 | % Var. | 2015 | 2014 | % Var. |
| Total Revenue | 218,648 | 161,671 | 35.2 | 455,319 | 360,065 | 26.5 |
| EBITDA | 63,817 | 40,428 | 57.9 | 152,104 | 101,720 | <i>4</i> 9.5 |
| EBITDA Margin | 29.2% | 25.0% | 4.2 pt | 33.4% | 28.3% | 5.2 pt |
| Operating Income | 32,294 | 24,519 | 31.7 | 96,338 | 60,428 | 59.4 |
| Net Income | (51) | 17,466 | (100.3) | 16,167 | 38,170 | (57.6) |
| Net Income Margin | (0.0%) | 10.8% | (10.8 pt) | 3.6% | 10.6% | (7.1 pt) |
| Occupancy | 62.0% | 58.0% | 4.0 pt | 63.5% | 61.5% | 2.0 pt |
| ADR (Pesos) | 1,151 | 1,038 | 10.9 | 1,221 | 1,122 | 8.9 |
| RevPAR (Pesos) | 714 | 602 | 18.5 | 776 | 690 | 12.5 |
| | | | | | | |

¹ EBITDA is calculated by adding Operating Income, Depreciation and Total Non-recurring expenses.

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² RePAR: Revenue per Available Room; ADR: Average Daily Rate.

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Comments from the Chief Executive Officer

Mr. Francisco Zinser, stated:

The first half of the year was certainly extraordinary for the hotel industry and our Company. According to DATATUR, in the period from January to May 2015 compared to the same period of 2014, the number of domestic tourists reached 21.9 million, representing an increase of 3.3%; likewise in the case of international travelers it reached 13.0 million, representing an increase of 7.2%. In HOTEL, the growth of our portfolio was 7.0% taking into account the combination of domestic and international travelers, growing above the industry average. In the following years the hotel demand is expected to keep growing, there is a clear trend among travelers looking to stay in hotels affiliated to prestigious brands to ensure consistency and quality is observed.

Derived from the above, our brand Krystal® is in a unique position to consolidate given these opportunities, and turn unaffiliated hotels to our brand; clear examples are *Krystal Urban Cancun Centro* and *Krystal Satelite Maria Barbara* hotels that have been recently acquired.

We had a 2Q15 with outstanding results compared to 2Q14. The growth in Total Revenue and EBITDA was 35.2% and 57.9%, respectively. This is mainly due to our RevPAR growth which was higher by 18.5% out of which a 59.0% was driven by ADR growth and the rest by a 4.0 percentage points improvement in our hotels' occupancy. In the period from January to June 2015, our Total Revenue and EBITDA growth compared to the same period of 2014 was 26.5% and 49.5%, respectively. This is due to a 12.5% RevPAR growth out of which a 71.2% was driven by ADR growth. It is noteworthy that RevPAR growth via ADR is the most profitable.

During the 2Q15 we continued with the integration of *Krystal Urban Cancun Centro* and *Krystal Satelite Maria Barbara* hotels in which we are carrying out various initiatives including renovation of the main areas to comply with brand standards and the implementation of strategic business and marketing plans to incorporate our corporate agreements. Furthermore, we continued to carry out costs and expenses analysis to bring these properties to the efficiency levels of the group. In parallel, we are also implementing a processes' reengineering and a staff training program. We are beginning to see the outcome of these actions in the main indicators of these hotels.

We continue working for our next openings: Krystal Urban Guadalajara in 4Q15, Hilton Garden Inn Monterrey Airport and Hampton Inn & Suites Tabasco in 3Q15. These properties have prime locations, in line with our strategy.

It is important to mention that, in order continue with our Krystal® brand positioning and development, during the past 24 months an amount of over Ps. 2.2 billion, of own and third-party resources, has been invested in our brand and thus we have added more than 1,200 rooms under the Krystal® brand to our portfolio. Hence, we see an opportunity to continue to grow by means of third-party operating contracts primarily with our brand. We are about to launch a campaign to position our newly created brand "Krystal Grand" which addresses the luxury sector. The pace of affiliations to our Krystal Rewards® loyalty program has exceeded our expectations, denoting the great interest of our guests by strengthening their relationship with the Krystal® brand.

We thank our investors' confidence; we are proud to continue to generate extraordinary financial results for them and to offer our guests the quality of the Krystal® brand as a result of our employees' passion. The features of our offer are based on irreplaceable locations that have a superior product and service that exceeds our customers' expectations and drives value creation that will make us the leading hotel operator in the country.

















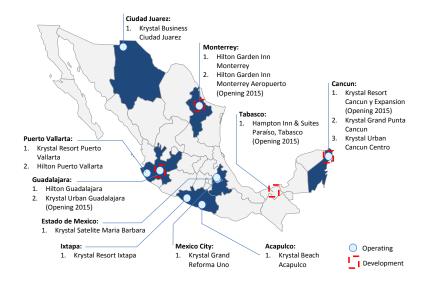


Portfolio of Hotel Properties

| No. | Hotel Name | Total Rooms | Ownership | Туре | Category | Stabilized | City | State |
|-------|--------------------------------------|-------------|-----------|--------|---------------|------------|------------------|------------------|
| 1 | Hilton Guadalajara | 450 | 100% | Urban | Grand Tourism | Yes | Guadalajara | Jalisco |
| 2 | Hilton Garden Inn Monterrey | 150 | 100% | Urban | 4 stars | Yes | Monterrey | Nuevo León |
| 3 | Krystal Business Cd. Juarez | 120 | 100% | Urban | 4 stars | Yes | Ciudad Juarez | Chihuahua |
| 4 | Krystal Grand Reforma Uno | 489 | - | Urban | Grand Tourism | In Process | Distrito Federal | Distrito Federal |
| 5 | Krystal Urban Cancun | 212 | 100% | Urban | 4 stars | In Process | Cancún | Quintana Roo |
| 6 | Krystal Satélite María Bárbara | 215 | 100% | Urban | 5 stars | In Process | Estado de México | Estado de México |
| Sub | ototal Urban | 1,636 | | | | | | |
| 7 | Krystal Resort Cancún | 457 | - | Resort | 5 stars | Yes | Cancún | Quintana Roo |
| 8 | Krystal Resort Ixtapa | 255 | - | Resort | 5 stars | Yes | Ixtapa | Guerrero |
| 9 | Krystal Resort Puerto Vallarta | 420 | - | Resort | 5 stars | Yes | Vallarta | Jalisco |
| 10 | Krystal Grand Punta Cancún | 295 | 100% | Resort | Grand Tourism | In Process | Cancún | Quintana Roo |
| 11 | Hilton Puerto Vallarta Resort | 259 | 100% | Resort | Grand Tourism | In Process | Vallarta | Jalisco |
| 12 | Krystal Beach Acapulco | 400 | 100% | Resort | 4 stars | In Process | Acapulco | Guerrero |
| Sub | total Resorts | 2,086 | | | | | | |
| Tota | al in Operations | 3,722 | | | | | | |
| 13 | Hilton Garden Inn Monterrey Airport | 134 | 15% | Urban | 4 stars | | Monterrey | Nuevo León |
| 14 | Hampton Inn & Suites Paraíso Tabasco | 117 | - | Urban | 4 stars | | Paraíso | Tabasco |
| 15 | Krystal Urban Guadalajara | 140 | 100% | Urban | 4 stars | | Guadalajara | Jalisco |
| | Expansion - Krystal Resort Cancún | 46 | - | Resort | 5 stars | | Cancún | Quintana Roo |
| Tota | al Under Development | 437 | | | | | | |
| Total | | 4,159 | | | | | | |

At 2Q15, HOTEL had a total of 12 properties under operation, of which 8 are company-owned and the remaining 4 are third-party owned. This represents two additional properties compared to the 10 hotels, which the Company had in operation at 2Q14. The total number of rooms under operation in 2Q15 was 3,722, a 13.0% increase compared to 3,295 for the same period of the previous year.

Additionally, HOTEL has 251 rooms under construction in the cities of Monterrey and Paraíso Tabasco, 140 under conversion in Guadalajara, as well as the expansion of 46 additional rooms in the *Krystal Cancun* hotel, for a total of 15 hotels and 4,159 rooms. The hotel portfolio is geographically distributed as follows:



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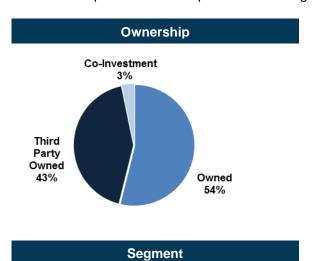


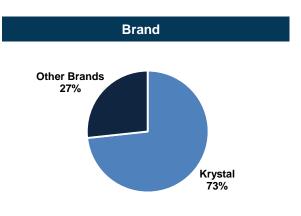


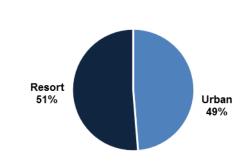
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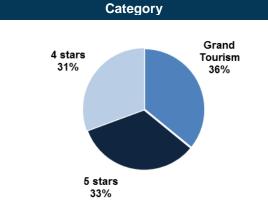


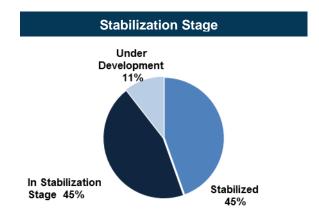
In terms of rooms under operation and rooms under development (including rooms under construction and conversion), by the end of 2Q15 the hotel portfolio was composed as following:



























Hotel Classification

For comparison purposes, the hotel portfolio is classified between (i) company-owned hotels and (ii) those owned by third parties that are managed by HOTEL. This rationale for this classification is that the majority of revenue is driven by company-owned hotels. While commercially important and relevant for the hotel platform, hotels under management only generate management fees for the Company, which are shown in the P&L under Other Income.

Company-owned hotels are classified according to the stage in the stabilization cycle for each hotel. As a result of this classification, hotels that have been in operation for at least 36 months are considered mature or stabilized, while hotels that have been in operation for less than 36 months are considered in their stabilization stage or in their maturing period.

At the close of 2Q15, there were 8 company-owned hotels: 3 stabilized hotels and 5 hotels still in their maturing stage. There are also 4 third-party owned hotels under management.

The operating indicators for 2Q15 include 3,179 hotel rooms under operation out of a total of 3,722 rooms, excluding 281 rooms, which are part of Vacation Club³ and 181 rooms that are under renovation (152 rooms in *Krystal Grand Reforma Uno*, 20 in *Krystal Urban Cancun Centro* and 9 in *Krystal Satelite Maria Barbara*). In addition, the indicators include the impact of 81 fewer rooms during the period, considering that 215 rooms of the *Krystal Satelite Maria Barbara* hotel were not available during the totality of the period, since that hotel was acquired in May 2015.

The operating indicators for the 6 month period of January to June 2015 included 3,112 hotel rooms under operation out of a total of 3,722 rooms, excluding 281 rooms, which are part of Vacation Club, 186 rooms under renovation (157 rooms in *Krystal Grand Reforma Uno*, 20 in *Krystal Urban Cancun Centro* and 9 in *Krystal Satelite Maria Barbara*). In addition, the indicators include the impact of 143 fewer rooms during the period, considering that 215 rooms of the *Krystal Satelite Maria Barbara* hotel were not available during the totality of the period, since that hotel was acquired in May 2015.

The following table is a summary of the main operating indicators compared to 2014, including detail of the operating indicators in accordance with each classification:

³ 281 rooms are part of Vacation Club, of which 53 rooms are company-owned, and 228 rooms are third-party owned under the Company's management. Vacation Club revenue is included in the P&L under Other Income, and is, therefore, excluded from this analysis.

















| Figures in Pesos | Sec | ond Quarte | r | 3 months ended June | | |
|-------------------------------------|-------|------------|--------|---------------------|-------|--------|
| Hotel Classification | 2015 | 2014 | %Var. | 2015 | 2014 | %Var. |
| Stabilized Owned Hotels | 3 | 3 | 0.0 | 3 | 3 | 0.0 |
| Number of rooms | 720 | 720 | 0.0 | 720 | 720 | 0.0 |
| Occupancy | 61.4% | 55.9% | 5.5 pt | 59.8% | 56.7% | 3.1 pt |
| ADR | 1,058 | 954 | 10.9 | 1,114 | 1,014 | 9.8 |
| RevPAR | 650 | 534 | 21.8 | 666 | 575 | 15.7 |
| Owned Hotels in Stabilization Stage | 5 | 3 | 66.7 | 5 | 3 | 66.7 |
| Number of rooms | 1,218 | 901 | 35.1 | 1,156 | 901 | 28.3 |
| Occupancy | 62.4% | 59.7% | 2.7 pt | 65.9% | 65.3% | 0.6 pt |
| ADR | 1,204 | 1,100 | 9.5 | 1,282 | 1,197 | 7.1 |
| RevPAR | 752 | 657 | 14.4 | 844 | 781 | 8.1 |
| Total Owned Hotels | 8 | 6 | 33.3 | 8 | 6 | 33.3 |
| Number of rooms | 1,938 | 1,621 | 19.5 | 1,876 | 1,621 | 15.7 |
| Occupancy | 62% | 58.0% | 4.0 pt | 63.5% | 61.5% | 2.0 pt |
| ADR | 1,151 | 1,038 | 10.9 | 1,221 | 1,122 | 8.9 |
| RevPAR | 714 | 602 | 18.5 | 776 | 690 | 12.5 |
| Third-party Hotels Under Management | 4 | 4 | 0.0 | 4 | 4 | 0.0 |
| Number of rooms | 1,241 | 1,389 | (10.6) | 1,236 | 1,389 | (11.0) |
| Occupancy | 76.8% | 68.5% | 8.3 pt | 80.0% | 70.2% | 9.7 pt |
| ADR | 1,179 | 1,116 | 5.7 | 1,227 | 1,139 | 7.8 |
| RevPAR | 906 | 765 | 18.5 | 982 | 800 | 22.7 |
| Total Hotels in Operation | 12 | 10 | 20.0 | 12 | 10 | 20.0 |
| Number of rooms | 3,179 | 3,010 | 5.6 | 3,112 | 3,010 | 3.4 |
| Occupancy | 67.8% | 62.9% | 4.9 pt | 70.1% | 65.5% | 4.5 pt |
| ADR | 1,163 | 1,077 | 8.0 | 1,224 | 1,130 | 8.3 |
| RevPAR | 789 | 677 | 16.5 | 858 | 740 | 15.8 |

Note: excludes 33 rooms from the Mosquito Beach Playa del Carmen hotel that the Company operated for the first 8 months of 2014, and was closed due to a decision from its owners to redesign the use of the building.













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Consolidated Financial Results

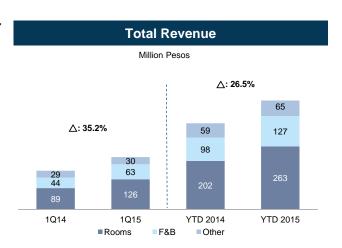
| Figures in thousand Mexican Pesos | Second Quarter | | | 6 moi | nths ended Ju | ıne |
|-----------------------------------|----------------|---------|-----------|----------|---------------|----------|
| Income Statement | 2015 | 2014 | %Var. | 2015 | 2014 | %Var. |
| Room Revenue | 125,866 | 88,837 | 41.7 | 263,366 | 202,338 | 30.2 |
| Food and Beverage Revenue | 62,825 | 43,886 | 43.2 | 127,100 | 98,230 | 29.4 |
| Other Revenue | 29,957 | 28,948 | 3.5 | 64,854 | 59,496 | 9.0 |
| Total Revenue | 218,648 | 161,671 | 35.2 | 455,319 | 360,065 | 26.5 |
| Cost and Operating Expenses | 92,492 | 75,501 | 22.5 | 181,263 | 158,025 | 14.7 |
| Sales and Administrative | 58,589 | 42,721 | 37.1 | 114,940 | 94,103 | 22.1 |
| Other Expenses | 3,750 | 3,021 | 24.1 | 7,013 | 6,216 | 12.8 |
| Depreciation and Amortization | 21,558 | 16,663 | 29.4 | 42,587 | 35,677 | 19.4 |
| Total Costs and Expenses | 176,388 | 137,906 | 27.9 | 345,802 | 294,021 | 17.6 |
| Total Non Recurring Expenses | 9,966 | (754) | (1421.7) | 13,179 | 5,616 | 134.7 |
| EBITDA | 63,817 | 40,428 | 57.9 | 152,104 | 101,720 | 49.5 |
| EBITDA Margin(%) | 29.2% | 25.0% | 4.2 pt | 33.4% | 28.3% | 5.2 pt |
| Operating Income | 32,294 | 24,519 | 31.7 | 96,338 | 60,428 | 59.4 |
| Operating Income Margin (%) | 14.8% | 15.2% | (0.4 pt) | 21.2% | 16.8% | 4.4 pt |
| Net Financing Result | (32,633) | (4,308) | 657.5 | (76,268) | (13,113) | 481.6 |
| Total income taxes | (205) | 1,983 | (110.3) | 4,042 | 4,641 | (12.9) |
| Minority Interest | 0 | (602) | (100.0) | 0 | (4,343) | (100.0) |
| Net Income | (51) | 17,466 | (100.3) | 16,167 | 38,170 | (57.6) |
| Net Income Margin (%) | (0.0%) | 10.8% | (10.8 pt) | 3.6% | 10.6% | (7.1 pt) |

Total Revenue

During 2Q15, Total Revenue increased 35.2%, from Ps. 161.7 million in 2Q14 to Ps. 218.7 million, driven by a 41.7% growth in room revenue, 43.2% in food and beverage and 3.5% in other revenue.

Room revenue in 2Q15 had an increase of 41.7% compared to 2Q14 derived from a 19.5% growth in the number of owned rooms and an improvement of 18.5% growth in RevPAR comprised by a 10.9% improvement in ADR and 4.0 percentage points growth in occupancy.

The portfolio of company-owned stabilized hotels reported a solid performance in 2Q15, with a 21.8% growth in room revenue coming from a 10.9% growth in ADR and a 5.5 percentage point increase in occupancy, compared to 2Q14.



Owned hotels in stabilization stage had a growth of 54.6% on room revenue derived from a 14.4% increase in RevPAR and a 35.1% growth in the number of rooms due to the acquisitions of Krystal Urban Cancun Centro in December 2014 and Krystal Satelite Maria Barbara, which was in operations for 55 days during the 2T15.

Food and Beverage revenue increased 43.2%, from Ps. 43.9 million in 2Q14 to Ps. 62.8 million in 2Q15. This growth was mainly driven by the evolution of the stabilization stage presented at the Krystal Grand Punta Cancun and Hilton Puerto Vallarta hotels, as well as the addition of the Krystal Urban Cancun Centro and Krystal Satelite Maria Barbara hotels that during the 2Q14 were not part of our portfolio.















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Lastly, Other Income, which includes, income from third-party hotels' management, as well as other hotel income such as parking, laundry, telephone, and leasing of commercial spaces, among others, increased 3.5% from Ps. 28.9 million in 2Q14 to Ps. 29.9 million. The following table illustrates the composition of Other Income:

| Figures in thousand Mexican Pesos | Sec | Second Quarter | | | hs ended | June |
|-------------------------------------|--------|----------------|-------|--------|----------|-------|
| Other Revenue Breakdown | 2015 | 2014 | %Var. | 2015 | 2014 | %Var. |
| Other Revenue from Hotels | 19,462 | 18,852 | 3.2 | 41,974 | 38,851 | 8.0 |
| Third-party Hotels' Management Fees | 10,495 | 10,096 | 3.9 | 22,880 | 20,645 | 10.8 |
| Total Other Revenue | 29,957 | 28,948 | 3.5 | 64,854 | 59,496 | 9.0 |

While in the 2Q15 RevPAR of hotels under management increased 18.5% compared to 2Q14, the renovation of Krystal Grand Reforma Uno decreased the comparable base of available rooms by 10.6%, with respect to the previous year. As a result, room revenue increased 5.9%, which had an impact on management fee income.

Additionally, there is a non-comparable effect in 2014 due to the operation of the Mosquito Beach hotel of 33 rooms in Playa del Carmen, which the Company operated for the first 8 months of 2014.

The Company sees an opportunity to continue with its expansion plans by means of third-party operating contracts mainly with the Krystal® brand without significantly impacting its operating structure.

Costs and Expenses

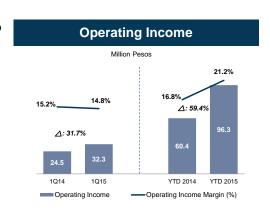
Operating Costs and Expenses increased 22.5%, from Ps. 75.5 million in 2Q15 to Ps. 92.5 million in 2Q15. The increase was mainly in terms of direct costs, which are in proportion to the revenue increase, as well as to an increase in management expenses derived from the addition of *Krystal Urban Cancun Centro* and the *Krystal Satelite Maria Barbara* hotels. However, the Company achieved operating efficiencies of 4.4 percentage points, since in 2Q15 operating costs and expenses represented 42.3% of total revenues compared to 46.7% in 2Q14.

Sales and Administrative Costs and Expenses increased 37.1%, from Ps. 42.7 million in 2Q14 to Ps. 58.6 million in 2Q15. Administrative costs and expenses, as a percentage of total revenue, were in line with or equal to the 26.8% reported during 2Q15, versus the 26.4% reported in 2Q14. The increase was due to the a newly-created reserve for the promotion of the *Krystal Grand* brand to be implemented during the second half of 2015 and to hotel expenses for the *Krystal Urban Cancun Centro* and the *Krystal Satelite Maria Barbara*, which were not yet part of the hotel portfolio during 2Q14.

Operating Income

For 2Q15, Operating Income increased 31.7% from Ps. 24.5 million in 2Q14 to Ps. 32.3 million. The operating margin decreased by 0.4 percentage points, from 15.2% in 2Q14 to 14.8% in 2Q15, driven by an increase in non-recurring expenses.

The increase in Non-recurring Expenses is mainly due to an increase in expenses for hotel expansions and openings related to the acquisition structure of the *Krystal Satelite Maria Barbara*. This transaction that was done as an ongoing business, and according to IFRS, the closing costs and expenses are not capitalized.





















EBITDA

For 2Q15, EBITDA reached Ps. 63.8 million, compared to Ps. 40.4 million in 2Q14, an increase of 57.9%. EBITDA margin increased 4.2 percentage points, from 25.0% in 2Q14 to 29.2% in 2Q15.

| Figures in thousand Mexican Pesos | 2Q15 | 2Q14 | % Var. | Cum. 2015 | Cum. 2014 | % Var. |
|---|--------|---------|---------|--------------|--------------|--------|
| Operating Income | 32,294 | 24,519 | 31.7 | 96,338 | 60,428 | 59.4 |
| (+) Depreciation | 21,558 | 16,663 | 29.4 | 42,587 | 35,677 | 19.4 |
| (+) Development and hotel opening expenses ⁴ | 6,539 | 833 | 822.1 | 8,106 | 1,682 | 449.8 |
| (+) Other non-recurring expenses ⁵ | 3,426 | (1,587) | (244.0) | 5,073 | 3,934 | (0.0) |
| EBITDA | 63,817 | 40,428 | 57.9 | 152,104 | 101,720 | 49.5 |
| EBITDA margin | 29.2% | 25.0% | 4.2 pt | 33.4% | 28.3% | 5.2 pt |

Net Financing Result

For 2Q15, Net Financing Result resulted in a loss of Ps. 32.6 million from a loss of Ps. 4.3 million in 2Q14. This variation was mainly derived from an increase in foreign exchange losses that went from a gain of Ps. 4.9 million in 2Q14 to a loss of Ps. 24.2 million in 2Q15. This is due to the depreciation of the peso against the dollar during this period and practically all of the financial debt of the Company is denominated in dollars. This foreign exchange loss is an accounting item which has no impact on operating cash flow, given the maturity profile of long-term debt of the company.

Net Income

Net Income decreased from Ps. 17.5 million during 2Q14 to a net loss of Ps. 51 thousand in 2Q15. The decrease was mainly due to higher non-recurring expenses and foreign exchange losses during the second quarter of 2015. This exchange loss is an accounting item which has no impact on operating cash flow, given the maturity profile of long-term company debt.

Operating Cash Flow

As of 2Q15, Operating Cash Flow reached Ps. 62.1 million, compared to the Ps. 42.3 million reported in 2Q14, mainly driven by the EBITDA increase. Operating cash flow for the first six months of 2015 was Ps. 160.4 million, compared to Ps. 94.3 million during the same period of 2014 that represents a 70.1% increase mainly due to EBITDA growth.

⁵ Other non-recurring expenses include expenses from layoffs of personnel in the acquired hotels as well as non-recurring legal expenses.















⁴ Development and hotel opening expenses include expenses made by the development area in connection with acquisitions and the pursuit of acquisition opportunities.



Balance Sheet Summary

Figures in thousand Mexican Pesos

| Balance Sheet Summary | Jun-15 | Jun-14 | Var \$ | Var % |
|---|-----------|-----------|----------|---------|
| Cash and cash equivalents | 83,854 | 35,599 | 48,255 | 135.6% |
| Accounts receivables and other current assets | 109,440 | 85,371 | 24,069 | 28.2% |
| Creditable taxes | 87,588 | 112,874 | (25,286) | (22.4%) |
| Escrow deposit for hotel acquisition | 31,800 | - | 31,800 | NA |
| Total current assets | 312,682 | 233,843 | 78,838 | 33.7% |
| Restricted cash | 42,882 | 26,832 | 16,049 | 59.8% |
| Property, furniture and equipment | 2,664,963 | 2,095,325 | 569,639 | 27.2% |
| Other fixed assets | 287,719 | 157,151 | 130,568 | 83.1% |
| Total non-current assets | 2,995,564 | 2,279,308 | 716,256 | 31.4% |
| Total Assets | 3,308,246 | 2,513,151 | 795,095 | 31.6% |
| Current installments of long-term debt | 75,572 | 105,636 | (30,064) | (28.5%) |
| Ohter current liabilities | 150,940 | 103,117 | 47,824 | 46.4% |
| Total current liabilities | 226,512 | 208,752 | 17,760 | 8.5% |
| Long-term debt | 863,345 | 781,611 | 81,734 | 10.5% |
| Other non-current liabilities | 85,969 | 2,296 | 83,672 | 3643.5% |
| Total non-current liabilities | 949,314 | 783,907 | 165,406 | 21.1% |
| Total Equity | 2,132,420 | 1,520,492 | 611,929 | 40.2% |
| Total Liabilities and Equity | 3,308,246 | 2,513,151 | 795,095 | 31.6% |

Cash and Equivalents

Cash and equivalents for 2Q15 reached Ps. 83.8 million, an increase of Ps. 48.3 million compared to 2Q14.

Trust Deposit for the Hotel Acquisition

As part of the pursuit and analysis of investment opportunities for hotels and real estate properties in order to carry out its expansion plan, during 2Q15, the Company announced that is has signed an acquisition contract for the *Krystal Satellite Maria Barbara*. As part of this acquisition, the Company agreed with the seller to withhold Ps. 31.8 million from the acquisition price to be used as a guarantee deposit to cover any liability or contingency.

Property, Furniture & Equipment

This line item represented Ps. 2,664.9 million for 2Q15, a 27.2% increase compared to 2Q14. The Company has carried out renovation projects in a number of its fixed assets as a matter of course. Despite the fact that during May 2015 the Company acquired *Krystal Satelite Maria Barbara* for Ps. 266.0 million, this amount was offset by the depreciation for the period.

















Net Debt

As of 2Q15, the net debt of the Company was Ps. 812 million. The total debt of the Company, which is almost entirely denominated in dollars, has an average cost of 3.39% and 92.0% of its maturity is long term (see table). Additionally, the Company has 42.7% of its position in cash and banks in dollars to meet its financial obligations. A breakdown of debt and cash position of the Company as well as a table of debt maturities are included below.

| Figures in thousand Mexican Pesos | | Debt 1 | | Cash and | Net |
|-------------------------------------|------------|-----------|---------|---------------|----------|
| Financing | Short Term | Long Term | Total | Equivalents 2 | Debt |
| Total | 75,572 | 863,345 | 938,917 | 126,735 | 812,181 |
| Denomnated in Pesos | 773 | - | 773 | 72,585 | (71,811) |
| Denomnated in Dollars | 74,798 | 863,345 | 938,143 | 54,151 | 883,993 |
| Average Rate | 3.46% | 3.38% | 3.39% | | |
| Net Debt / LTM EBITDA (as of 30 Jun | e 2015) | | | | 3.10x |

¹⁾ Included accrued interests and effect of financial instruments related to financial debt.

²⁾ Includes restricted cash.



















Currency Hedging

The Company's financial debt is denominated in dollars given a large part of the revenue of the Company are in dollars. During 2Q15, approximately 29.3% of the Company's revenues were in dollars, which generated a dollar denominated cash flow that provided a debt service coverage ratio of 1.63x, in terms of both interest and principal. Furthermore, the Company, hereinafter and subject to foreign exchange revenues of each hotel will balance its debt between pesos and dollars.

Figures in thousand of Mexican Pesos

| rigares in trousaria of Mexican resos | | |
|---|--------|--------------|
| Currency Hedging Analysis | 2Q15 | Jan - Jun 15 |
| Revenue denominated in dollars | 64,046 | 121,321 |
| Costs and expenses denominated in dollars | 20,765 | 37,883 |
| Cashflow denominated in dollars | 43,281 | 83,438 |
| Debt Service Total | 26,632 | 53,459 |
| Interests | 7,586 | 15,713 |
| Principal | 19,046 | 37,746 |
| Coverage Ratios | | |
| Cashflow in USD / Interests | 5.71x | 5.31x |
| Cashflow in USD / Debt Service | 1.63x | 1.56x |









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Recent Events

During 2Q15 and up the date of this report, the Company's relevant events include:

• Acquisition of 215-room Krystal Satellite Maria Barbara hotel located in the northern Mexico City Metropolitan Area.

2Q15 Conference Call Details:

HOTEL will host its earnings webcast (audio + presentation) to discuss results:

Date: Friday, July 24, 2015

Time: 12:00 p.m. Mexico City Time

1:00 p.m. New York Time

To participate in the conference call and Q&A session (audio) please dial:

Telephone: U.S.: 1 800-863-3908 and 1 334-323-7224

México: 01 800-522-0034

Conference password: HOTEL 000

Webcast: The webcast will take place in English. To follow the Power Point presentation, please visit our website at:

http://www.gsf-hotels.com/investors/















Santa Fe



About Grupo Hotelero Santa Fe

HOTEL is one of the leading companies in the Mexican hotel industry and is focused on acquiring, developing and operating hotels. The Company has a unique business model characterized by its flexibility and adaptability as HOTEL's experience allows it to operate under different brands, local and foreign, in different segments.

The Company maintains a focus on the strengthening and positioning of its Krystal® brand, which has considerable recognition in the Mexican market. This strategy allows HOTEL to offer different experiences adapted to the specific demand in each market and to maximize the profitability of its investments.

The Company's operating model is characterized by the multi-functionality and efficiency of its personnel, as well as a strict cost control that allows a rapid adaptation and anticipation to the changing necessities of the industry. HOTEL has the capacity to add new hotels to its existing portfolio through acquisition, development and conversion of properties or through the celebration of operating contracts with third parties. The Company considers that its diversified portfolio and its management capacities focused on profitability, in addition to the property of a brand with high recognition in the market, all together help HOTEL to obtain new operating contracts for hotels owned by third parties.

Legal Note on Forward Looking Statements:

The information provided in this report contains certain forward-looking statements and information related to Grupo Hotelero Santa Fe, S.A.B. de C.V. and its subsidiaries (jointly "Grupo Hotelero Santa Fe", "HOTEL", or the "Company") which are based in the understanding of its managers, as well as in assumptions and information currently available for the Company. Such statements reflect the current view of Grupo Hotelero Santa Fe in regard to future events subject to a number of risks, uncertainties and assumptions. Several features may cause that the results, performance or current achievements of the Company may differ materially with respect to future results, performance or attainments of Grupo Hotelero Santa Fe that may be included, expressly or implied within such statements in regard to the future, including among others, alterations in the economic general conditions and/or politics, governmental and commercial changes globally or within the countries in which the Company has any business interests, changes in the interests rates and inflation, exchange rates volatility, changes in the demand and regulations of the products marketed by the Company, changes in the price of raw materials and other goods, changes in the business strategies and several other features. If one or more of this of risks or uncertainties are materialized, or if the assumptions used result to be incorrect, the real results may materially differ from those described herein as anticipated, believed, expected or envisioned. Grupo Hotelero Santa Fe undertakes no obligation to update or revise any forward-looking statements.









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Statement of Comprehensive Income

GRUPO HOTELERO SANTA FE, S.A.B. de C.V.

Consolidated Income Statement
For the three and six-month periods ended 30 June 2015 and 2014
(Figures in thousand Mexican Pesos)

| Figures in thousand Mexican Pesos | Sec | Second Quarter | | | hs ended Jui | ne |
|---|----------|----------------|-----------|----------|--------------|----------|
| Income Statement | 2015 | 2014 | %Var. | 2015 | 2014 | % Var. |
| Room Revenue | 125,866 | 88,837 | 41.7 | 263,366 | 202,338 | 30.2 |
| Food and Beverage Revenue | 62,825 | 43,886 | 43.2 | 127,100 | 98,230 | 29.4 |
| Other Revenue | 29,957 | 28,948 | 3.5 | 64,854 | 59,496 | 9.0 |
| Total Revenue | 218,648 | 161,671 | 35.2 | 455,319 | 360,065 | 26.5 |
| Cost and Operating Expenses | 92,492 | 75,501 | 22.5 | 181,263 | 158,025 | 14.7 |
| Sales and Administrative | 58,589 | 42,721 | 37.1 | 114,940 | 94,103 | 22.1 |
| Other Expenses | 3,750 | 3,021 | 24.1 | 7,013 | 6,216 | 12.8 |
| Depreciation and Amortization | 21,558 | 16,663 | 29.4 | 42,587 | 35,677 | 19.4 |
| Total Costs and Expenses | 176,388 | 137,906 | 27.9 | 345,802 | 294,021 | 17.6 |
| Bargain purchase gain* | 0 | 0 | NA | 0 | 0 | NA |
| Development and hotel opening expenses | 6,539 | 833 | 685.1 | 8,106 | 1,682 | 382.0 |
| Other non-recurring expenses | 3,426 | (1,587) | (315.9) | 5,073 | 3,934 | 29.0 |
| Total Non Recurring Expenses | 9,966 | (754) | (1421.7) | 13,179 | 5,616 | 134.7 |
| EBITDA | 63,817 | 40,428 | 57.9 | 152,104 | 101,720 | 49.5 |
| EBITDA Margin(%) | 29.2% | 25.0% | 4.2 pt | 33.4% | 28.3% | 5.2 pt |
| Operating Income | 32,294 | 24,519 | 31.7 | 96,338 | 60,428 | 59.4 |
| Operating Income Margin (%) | 14.8% | 15.2% | (0.4 pt) | 21.2% | 16.8% | 4.4 pt |
| Net interest expenses | (8,297) | (8,151) | 1.8 | (13,986) | (15,037) | (7.0) |
| Net foreign currency exchange loss | (24,194) | 4,972 | (586.6) | (61,801) | 3,253 | (1999.9) |
| Other financial costs | (142) | (1,129) | (87.4) | (481) | (1,329) | (63.8) |
| Net Financing Result | (32,633) | (4,308) | 657.5 | (76,268) | (13,113) | 481.6 |
| Undistributed income from subsidiaries, net | 83 | (160) | NA | 139 | (160) | NA |
| Income before taxes | (256) | 20,051 | (101.3) | 20,209 | 47,155 | (57.1) |
| Total income taxes | (205) | 1,983 | (110.3) | 4,042 | 4,641 | (12.9) |
| Minority Interest | 0 | (602) | (100.0) | 0 | (4,343) | (100.0) |
| Net Income | (51) | 17,466 | (100.3) | 16,167 | 38,170 | (57.6) |
| Net Income Margin (%) | (0.0%) | 10.8% | (10.8 pt) | 3.6% | 10.6% | (7.1 pt) |















Consolidated Statement of Financial Position

Grupo Hotelero Santa Fe, S.A.B. de C.V.

Consolidated Balance Sheet
As of 30 June 2015 and 2014
(Figures in thousand Mexican Pesas)

| (Figures in thousand Mexican Pesos) | | | | | | |
|--|-----------|-----------|----------|--------|--|--|
| | 2015 | 2014 | Var \$ | Var % | | |
| ASSETS | | | | | | |
| Current Assets | | | | | | |
| Cash and cash equivalents | 83,854 | 35,599 | 48,255 | 136% | | |
| Restricted cash | - | - | - | 100% | | |
| Accounts receivables from clients | 64,076 | 49,176 | 14,900 | 30% | | |
| Accounts receivables from related parties | 4,010 | 2,272 | 1,738 | 77% | | |
| Creditable taxes | 87,588 | 112,874 | (25,286) | (22%) | | |
| Other current assets | 41,354 | 33,923 | 7,431 | 22% | | |
| Escrow deposit for hotel acquisition | 31,800 | - | 31,800 | 100% | | |
| Total current assets | 312,682 | 233,843 | 78,838 | 34% | | |
| Non-current Assets | | | | | | |
| Restricted cash | 42,882 | 26,832 | 16,049 | 60% | | |
| Property, furniture and equipment | 2,664,963 | 2,095,325 | 569,639 | 27% | | |
| Other assets | 55,003 | 69,634 | (14,631) | (21%) | | |
| Investment in subsidiaries | 28,033 | 10,511 | 17,522 | 167% | | |
| Deferred income taxes | 86,160 | 31,142 | 55,017 | 177% | | |
| Goodwiil | 118,523 | 45,864 | 72,659 | 158% | | |
| Total non-current assets | 2,995,564 | 2,279,308 | 716,256 | 31% | | |
| Total assets | 3,308,246 | 2,513,151 | 795,095 | 32% | | |
| LIABILITIES AND SHAREHOLDERS EQUITY | | | | | | |
| Current liabilities | | | | | | |
| Current installments of long-term debt | 75,572 | 105,636 | (30,064) | (28%) | | |
| Suppliers | 26,774 | 24,029 | 2,745 | 11% | | |
| Accrued liabilities | 79,235 | 32,386 | 46,849 | 145% | | |
| Provision for early termination of operation agreement | - | - | - | 0% | | |
| Accounts payable to related parties | 326 | 4,410 | (4,084) | 100% | | |
| Payable taxes | 21,057 | 22,700 | (1,643) | (7%) | | |
| Shareholder loans | - | - | - | 0% | | |
| Client advanced payments | 23,549 | 19,592 | 3,957 | 20% | | |
| Total current liabilities | 226,512 | 208,752 | 17,760 | 8.5% | | |
| Non-current liabilities | | | | | | |
| Long-term debt | 863,345 | 781,611 | 81,734 | 10% | | |
| Other non-current liabilities | 85,969 | 2,296 | 83,672 | 3644% | | |
| Total non-current liabilities | 949,314 | 783,907 | 165,406 | 21% | | |
| Total liabilities | 1,175,826 | 992,659 | 183,166 | 18% | | |
| Equity | | | | | | |
| Capital stock | 1,632,812 | 952,467 | 680,345 | 71% | | |
| Legal reserve | 190,493 | 190,493 | - | 0% | | |
| Premium on subscription of shares | 80,000 | 80,000 | - | 0% | | |
| Netincome | 16,167 | 38,170 | (22,003) | (58%) | | |
| Retained earnings | 212,948 | 229,097 | (16,149) | (7%) | | |
| Shareholder's Equity | 2,132,420 | 1,490,228 | 642,193 | 43% | | |
| Non-controlling interest | | 30,264 | (30,264) | (100%) | | |
| Total Equiy | 2,132,420 | 1,520,492 | 611,929 | 40% | | |
| Total liabilities and equity | 3,308,246 | 2,513,151 | 795,095 | 32% | | |
| | | | | | | |

















Consolidated Statement of Cash Flows

Grupo Hotelero Santa Fe, S.A.B. de C. V.

Consolidated Cash Flow

For the three and six-month period ended 30 June 2015 and 2014

| Figures in thousand Pesos | Second Qu | uarter | 6 months ended June | | |
|--|-----------|-----------|---------------------|-----------|--|
| Cash Flow Statement | 2015 | 2014 | 2015 | 2014 | |
| Cashflow from operating activities | | | | | |
| Netincome | (51) | 17,466 | 16,167 | 38,170 | |
| Depreciation and amortization | 21,558 | 16,663 | 42,587 | 35,677 | |
| Income taxes | (205) | 1,983 | 4,042 | 4,641 | |
| Unrealized gain (loss) in foreign currency exchange | 18,106 | (6,735) | 55,620 | (5,770) | |
| Net interest expense | 8,297 | 8,151 | 13,986 | 15,037 | |
| Other financial costs | 142 | 1,129 | 481 | 1,329 | |
| Minority interest | - | 602 | = | 4,343 | |
| Cashflow before working capital variations | 47,847 | 39,259 | 132,882 | 93,427 | |
| Accounts receivable from clients | 16,309 | 9,015 | (3,488) | (1,165) | |
| Accounts receivable from related parties | 2,264 | 6,508 | 870 | 1,449 | |
| Other current assets | (13,894) | (3,830) | (22,742) | (16,473) | |
| Creditable taxes | 16,638 | (7,615) | 61,722 | (5,235) | |
| Suppliers | 901 | (6,271) | 1,447 | (8,520) | |
| Accrued liabilities | 4,216 | 8,052 | 5,543 | 35,604 | |
| Accounts payable to related parties | (574) | 4,410 | 57 | 2,602 | |
| Downpayments from clients | 3,418 | (7,037) | 8,861 | 3,891 | |
| Payable taxes | (15,019) | (198) | (24,775) | (11,279) | |
| Net operating cashflow | 62,106 | 42,291 | 160,377 | 94,301 | |
| Partidas No Recurrentes | | | | | |
| Pasivos Acumulados | 31,800 | (45,374) | 31,800 | (45,374) | |
| Early termination provision of operating contract | 51,000 | (45,864) | 31,000 | (45,864) | |
| Flujos netos de efectivo de partidas no recurrentes | 93,906 | (48,947) | 192,177 | 3,063 | |
| | 33,300 | (40,341) | 192,177 | 3,003 | |
| Investment activities | | | | | |
| Cambio en efectivo restringido | 186,720 | 172 | 185,279 | (6,128) | |
| Acquisition of property, furniture and equipment | (94,294) | (73,640) | (119,034) | (79,576) | |
| Business acquisition (Maria Barbara hotel) | (185,921) | - | (185,921) | - | |
| Escrow deposit for hotel acquisiton | 162,860 | - | (31,800) | - | |
| Investment in subsidiary | (6,447) | (5,832) | (6,503) | (8,861) | |
| Other net assets and labilities | 6,325 | 15,057 | 5,572 | (56,760) | |
| Cashflow from investment activities | 69,242 | (64,242) | (152,406) | (151,325) | |
| Financing activities | | | | | |
| Repurchase of shares | (1,991) | - | (11,450) | - | |
| Obtained loans | - | - | - | 233,634 | |
| Payment of interet and loan amortization | (269,303) | (22,461) | (293,696) | (29,156) | |
| Obtained loans from shareholders | <u> </u> | (111,589) | - | (55,612) | |
| Cashflow form financing activities | (271,294) | (134,050) | (305,146) | 148,866 | |
| Net (decrease) increase in cash and cash equivalents | | | | | |
| 0 | (108,146) | (247,239) | (265,376) | 604 | |
| Cash and cash equivalents at the beginning of the period | 190,903 | 282,838 | 348,133 | 34,995 | |
| Cash and cash equivalents at the end of the period | 82,757 | 35,599 | 82,757 | 35,599 | |
| Efectivo en adquisición de negocio | 1,097 | - | 1,097 | - | |
| Total Cash at the end of the period | 83,854 | 35,599 | 83,854 | 35,599 | |
| • | | , | • | | |









KRYSTAL URBANHOTELS









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